for Safety and Security **Behind Every Egg** At McDonald's, we work every day with a variety of suppliers to

serve meals to our customers. In this feature, we visited Itochu Feed Mills Co., Ltd. and its affiliate, ITS Farm Co., Ltd. – one of our many egg suppliers – to learn about their commitment and efforts. It All Began About 50 Years Ago

— First, could you tell us about your history with McDonald's?

Based on our earliest transaction records, we began working together as an egg supplier sometime between 1971 and 1979. Back then, McDonald's had around 100 restaurants; today, that

number has grown to approximately 3,000. In order to continue delivering products made with delicious eggs to customers, we have expanded our operations and introduced state-ofthe-art equipment and continuously strengthened our supply system to keep pace with the growing number of restaurants. A Network and Integrated Management System Leveraging the Strengths

of the Group — What are your company's unique strengths? The first is our supply system, which can respond to rapid growth and consistently meet demand. Itochu Feed Mills originally start-

ed as a feed manufacturer, and thanks to the nationwide network of farms we've built through that business, we maintain a stable

with us for nearly 40 years.

The second is Itochu Feed Mill Group's integrated management system, which covers everything from feed production and supply, to the raising of parent hens and chicks, to egg production, logistics, and various research and development efforts. By sharing information across the group and working together as one, we're able to continually pursue better egg production, and that's what allows us to deliver safe, high-quality eggs.

supply of eggs. Some of our partner farms have been working

Digging Deeper! During promotional periods of the Tsukimi Burger and other egg-based items, the monthly supply volume more than doubles. We support this surge with a two-tier approach: farms that supply us year-round and others that assist

— What initiatives are you undertaking to deliver safe and reliable eggs? We were quick to adopt world-class standards in manufacturing and quality control*, as well as the now-mandatory HACCP management. We communicate the importance of safety and

Lead to Safety and Security

tems and awareness-building methods to keep improving with

only during limited-time promotions.

Awareness Building

Initiatives and

the times, ensuring that customers can always enjoy our eggs with peace of mind. Additionally, leveraging our strengths, we maintain partnerships with some of the top-quality farms in Japan to provide a stable supply of high-quality eggs. * McDonald's Global has established standards for manufacturing and quality control at production facilities, and on top of that, strictly incorporates and complies with relevant domestic regulations. **Teaming Up to Keep Our Customers Smiling**

security to our employees and our contracted farms, fostering

widespread awareness. We will continue to refine both our sys-

an egg supplier? At Itochu Feed Mills, our corporate philosophy is "Contributing

broadly to society through the livestock and aquaculture busi-

ness," and our credo is "Becoming your Number One." Together

with our partners, we'll keep working as one team to deliver safe,

delicious eggs to McDonald's restaurants. Through the burgers made with those eggs, we hope to continue bringing a smile to McDonald's customers. And through eggs as a key ingredient,

we will continue contributing to society.

-Lastly, could you share your aspirations as

How Eggs Reach the Restaurants SIEP 01 It all starts with the chickens' health! Focus on temperature, humidity, light, and water



SIEP 04

the plant.

Temperature, humidity, and lighting

inside the poultry farm are carefully

controlled to ensure a stable environ-

ment year-round. Water is especially

important, with chickens always giv-

A long slope into the plant

Fresh eggs are gently collected with

minimal stress to the chickens and

They are carefully transported one by

one along lanes that run throughout

Every egg is transferred with utmost

Careful size and quality inspection

by human eyes

First, workers visually check and re-

care on lanes in the factory.

carried to the plant.

en access to fresh, clean water.

move eggs that don't meet standards, such as extremely small eggs or those with soft shells. Thorough washing and sterilization

Removing all dirt from the shells!

Eggs are carefully washed with warm

water and brushes, then disinfected.

They are then sterilized with ultravi-

olet light, thoroughly eliminating Sal-

Final check! Inside and out!

Eggs are rotated 90 degrees and

scanned by AI to ensure cleanliness.

Shells are gently tapped to check for

cracks by sound, and light is used to

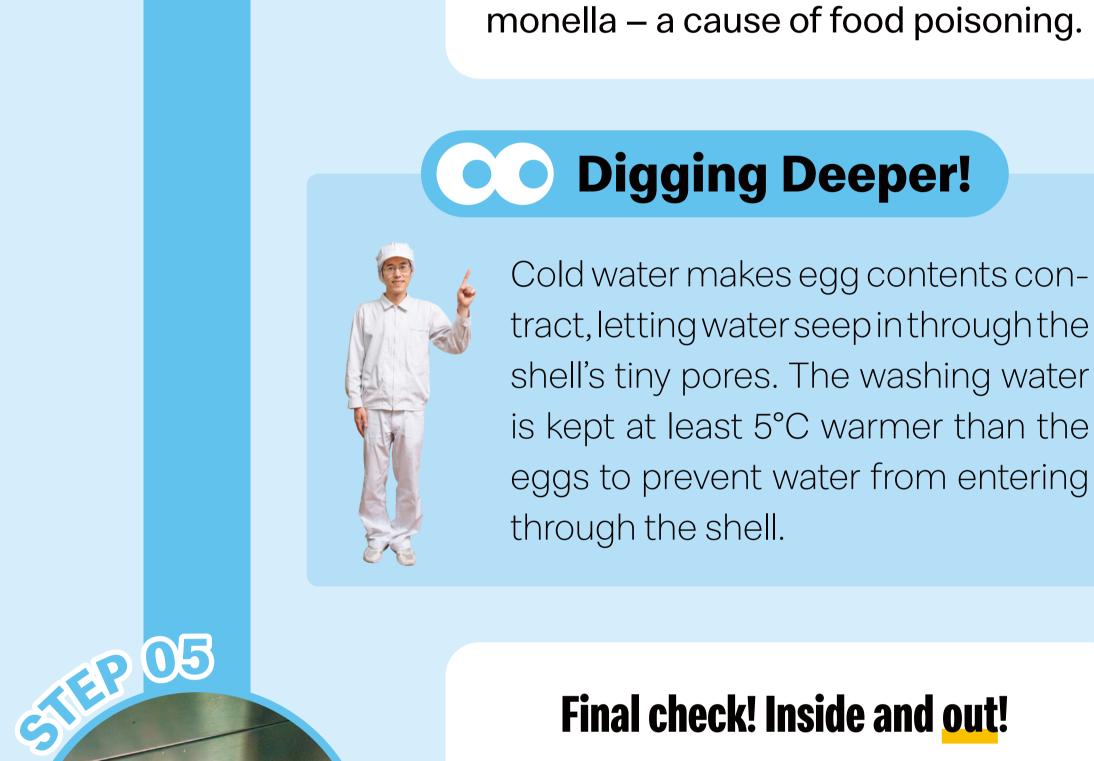
Only eggs that pass all steps

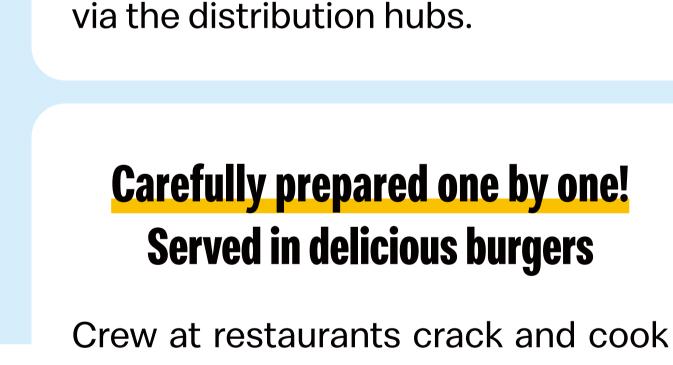
are delivered to the restaurants!

The packed eggs are kept fresh and

delivered to restaurants nationwide

each egg by hand to serve as tasty





burgers.

Signature items with eggs

Eguchi

Bacon Egg

McSandwich

inspect inside.

Egg McMuffin® (Egg Cheeseburger)

Samurai Mac®

Roasted Soy Sauce Egg

Bacon

Thick Beef





THE SECTION OF THE SE

Believing each egg brings a smile,

© McDonald's