

GEL (Guest Experience Leader) Kazuko Sasaki-san Three years after selling her capsule hotel business, and with

encouragement from her family, she became a crew member at the age of 81. Her diverse work experience and personality led to her current role as a GEL. Delivering orders and seeing children smile; that's her favorite moment.

"Why not apply for work at McDonald's?" It was in the early summer of 2024 when her family suggested this idea. Sasaki-san

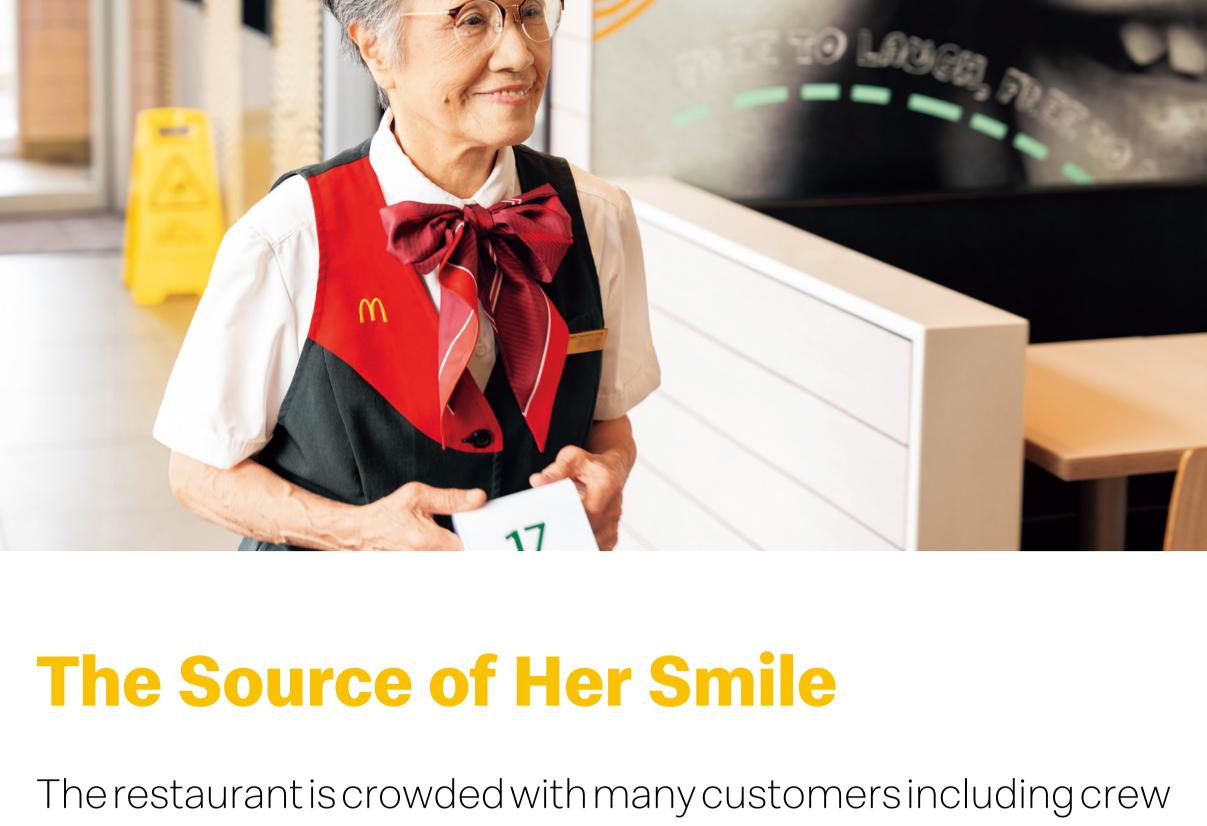
I Want to Work, One More Time

held various jobs - credit union staff, golf caddy, corporate clerk - and managed a capsule hotel business until the coronavirus pandemic forced her to close it. Feeling sad, she thought, "maybe this is it" and began making plans for retirement. Her family's suggestion came as a surprise. While Sasaki-san was enthusiastic about the prospect

able to take a position at McDonald's. However, despite her concerns, she was hired immediately. Her positive posture, polite greetings, and effective customer interactions led to her quick promotion to a GEL position after

of returning to work, she was uncertain whether she would be

working as a crew member.



The workplace is unlike any she'd seen and initially it was over-

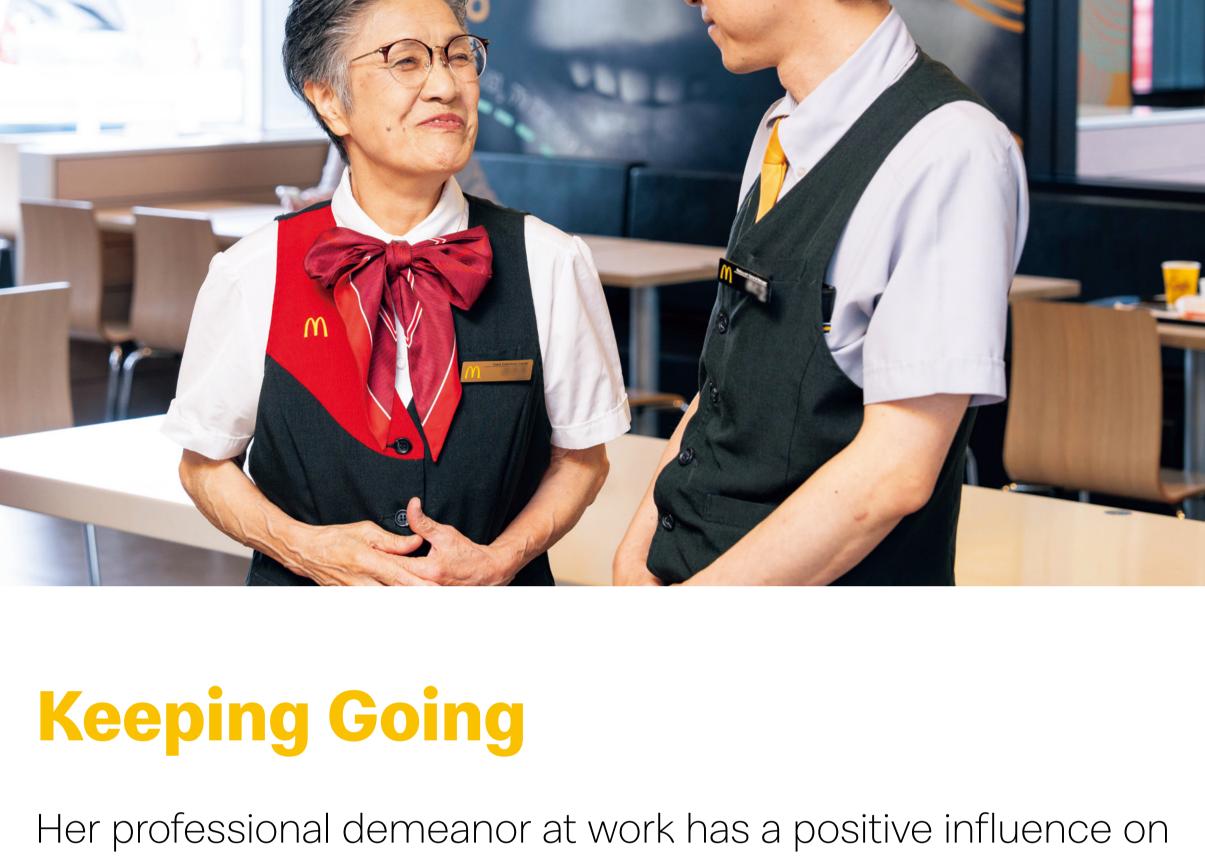
whelming. One time, she opened the entrance door for an incoming customer. Impressed, the customer said, "Wow. You'd go that far for me... That's McDonald's." That comment made her aware of the responsibilities involved in representing the McDonald's brand. "Wouldn't I be a nuisance?" Although she had concerns initially, her enjoyment of working at McDonald's kept her going. "Working here is my source of strength," says Sasaki-san as she looks

around the seated customers which includes the big smiles of

children when she serves them meals, the numerous positive

members who are around the same age as her grandchildren.

feedback, and the improvement in customers' demeanour following her warm greetings. Her top moment is helping customers have a positive experience. Sasaki-san values McDonald's because making others smile there also brings her smile.



other crew members. For example, greetings. One team mem-

ber initially hesitated to greet customers, but Sasaki-san's ex-

emplary bow and polite manner inspired her to become more

Recently, Sasaki-san was tasked with training additional crew

members, during which she effectively shares her expertise and

insights. "Don't be conventional; be creative and tailor your approach to serve individual needs/be attentive to customers, then

ues to bring smiles to customers.

ald's:

confident in interacting with customers.

you can offer the exact help they need, even before they ask." Although incremental, consistent daily practice has fostered a culture of hospitality across the restaurant. As a result, Sasaki-san is now regarded as an invaluable member of the team. "Today is my shift day!" She wakes up eagerly, cycles to the restau-

rant, and provides personalized service. Although the restaurant

is busy and she is 81, she shows no signs of fatigue and impress-

es her colleagues. "I want to stay healthy, keep working, and keep

going for years ahead." With joy in her heart, Sasaki-san contin-

Sasaki-san's

Despite her extensive life experience, Sasaki-san still en-

countered some unexpected moments as a crew member.

We asked her the appealing aspects of working at McDon-

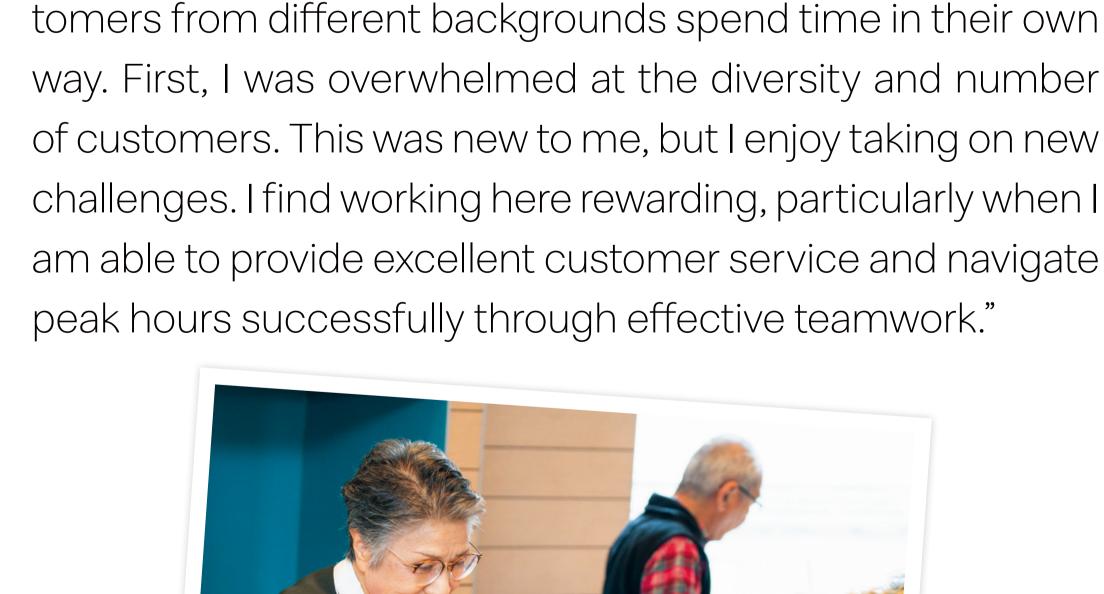
customers every day!

Sasaki-san > "McDonald's is 'home' to everyone and many cus-

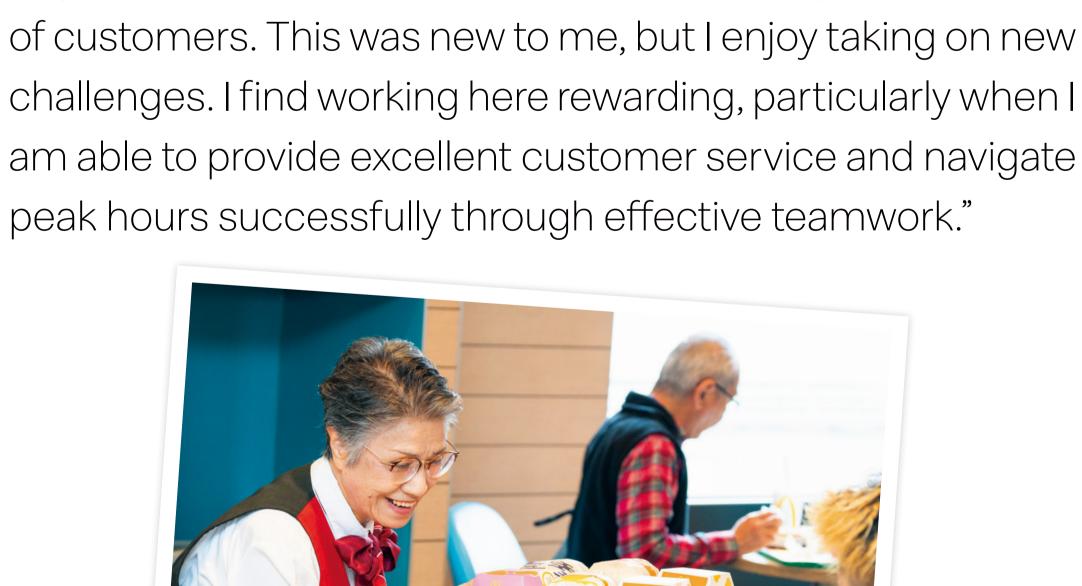
Unexpected

Moments at

McDonald's!



I meet a lot of



Operational strength, the backbone of restaurant operations!

speedily with great taste at any time, not to mention the people that prepare perfect food with great operational skills!"

Sasaki-san > "McDonald's offers regular, limited time and many

other menu items. A well-established operation system en-

ables the restaurant to serve all these items beautifully and



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